

Special PMG covid-19 bulletin

Edition #07 – 28th April 2020

This is the seventh in a series of special editions of the PMG newsletter in light of the current covid-19 situation. The purpose is to either share with you or to signpost you to useful information and tell you about fellow member's queries and questions. Thank you to everyone who has contributed.

I Covid-19 News

New 100% government backed loan scheme for small business

1. Small businesses will benefit from a new fast-track finance scheme providing loans with a 100% government-backed guarantee for lenders, the Chancellor announced yesterday (Monday 27 April).

Rishi Sunak said the new Bounce Back Loans scheme, which will provide loans of up to £50,000, would help bolster the existing package of support available to the smallest businesses affected by the coronavirus pandemic.

The scheme has been designed to ensure that small firms who

need vital cash injections to keep operating can get finance in a matter of days, and comes alongside the £6 billion awarded in business grants, supporting 4 million jobs through the job retention scheme and generous tax deferrals supporting hundreds of thousands of firms.

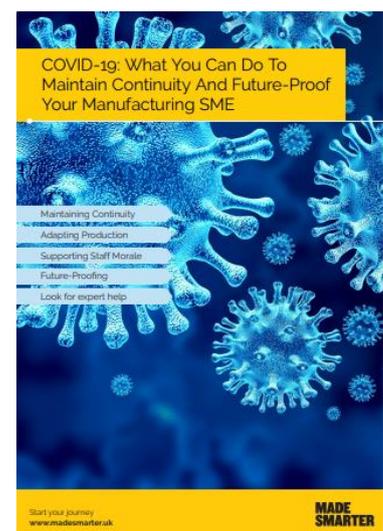
The government, which has been consulting extensively with business representatives about the design of the new scheme, will provide lenders with a 100% guarantee for the loan and pay any fees and interest for the first 12 months. No repayments will be due during the first 12 months.

The loans will be easy to apply for through a short, standardised online application. The loan should reach businesses within days- providing immediate support to those that need it as easily as possible. In full - [here](#) and more - [here](#)



COVID-19: What You Can Do To Maintain Continuity And Future-Proof Your Manufacturing SME

2. *We understand that the unexpected COVID-19 outbreak has widespread repercussions on the UK economy, which will have most likely led to uncertainty in terms of the way your business operates. It may have forced your doors to close temporarily, limited your activity, or changed how your staff carry out their everyday tasks. From agile and remote working, to stockpiling, to customer and order management, the pandemic has collectively caused many leaders to think about how they can safeguard their businesses and future-proof their processes. Although this can sound daunting to many, often simple, small process changes can reap big business rewards. Makers should also know that there's support available to them in these tough, uncertain times. Through digital technologies, there is the option to run your manufacturing operation virtually, remotely or with minimised human intervention. There are a number of ways in which new tools can help to not just maintain production and processes during the current instability, but also enable your business to weather any future unexpected circumstances as they occur. Full report - [here](#)*



The Made Smarter pilot in the North West of England helps makers keep their competitive edge, with digital tools that let people make an everyday difference to their business.

<https://www.madesmarter.uk/>

Coronavirus key worker testing portal booked up

3. Key food and drink workers in England who are self-isolating are now able to book slots online to get tested for COVID-19 since 24 April. More - [here](#)

Economic Outlook

4. EY ITEM Club forecasts record UK GDP contraction of 6.8% in 2020. Consumer spending forecast to contract by 7.5% in 2020, before rebounding to grow 4.9% in 2021. Business investment expected to fall 13.6% in 2020 and then grow 1.2% in 2021 and 6.5% in 2022 as the economy and confidence recover. The EY ITEM Club Spring Forecast 2020 has significantly downgraded its near-term outlook for the UK economy, with predictions of a deep, short recession this year due to the impact of COVID 19. UK GDP is now expected to contract by 6.8% in 2020, before returning to positive growth of 4.5% in 2021. For the full findings, download our [report](#).

Covid-19 Series of announcements to date by Government

5. In addition to the announcements set out previously in this bulletin, here is the latest news from Government since the previous bulletin.
 - o **Chancellor's statement to Parliament (27 April 2020)** - *Chancellor Rishi Sunak has today (27 April) updated the House of Commons on the Government's economic response to Coronavirus. Announcing a new micro loan scheme, providing a simple, quick, easy solution for those in need of smaller loans. Businesses will be able to apply for these new Bounce Back Loans for 25% of their turnover, up to a maximum of £50,000, with the government paying the interest for the first twelve months.* More - [here](#)
 - o **Coronavirus (COVID-19): getting tested** - *Guidance on coronavirus testing, including who is eligible for a test, how to get tested and the different types of test available.* More - [here](#)

Offer coronavirus (COVID-19) support from your business

6. Use this service to tell us how your business might be able to help with the response to coronavirus. The support needed includes things like:
 - o medical testing equipment
 - o medical equipment design
 - o protective equipment for healthcare workers, such as masks, gowns and sanitiser
 - o hotel rooms
 - o transport and logistics, for moving goods or people
 - o manufacturing equipment
 - o warehouse or office space, for medical use or storage
 - o expertise or support on IT, manufacturing, construction, project management, procurement or engineering
 - o social care or childcareYou'll be asked some questions about the type of support you can give. You'll then be contacted as soon as possible if your support is needed. You'll need your company number if you have one. [Start now](#)



Question & Request Corner

Share the impact coronavirus is having on your organisation - Let BEIS know how the outbreak is impacting your business. Please send your intelligence to intel@beis.gov.uk. Commercially sensitive information will be treated accordingly. Please note that this inbox is only for receiving intelligence and does not provide business advice.



II PMG Members' News

PMG Members' covid-19 News

7. A selection of brief covid-19 news items from PMG members.

- **Meddings Engineering back up and running** - manufacturing and producing components for the Meddings Pillar Drills and Meddings Thermaltec heaters for our customers Internationally!! More – [here](#)
- **Rittal-CSM** - This week, Broadley Industrial Park-based Rittal-CSM delivered a range of donated PPE to University Hospitals Plymouth NHS Trust at Derriford. The PPE package included:
 - Visors,
 - Nitrile gloves,
 - Tyvek coveralls,
 - face masks,
 - Safety glasses and over glasses



Safety, Health and Environmental Manager Matthew Robertson-Jones reported that the staff at reception were very grateful for the donation and they seemed surprised (in a good way) by how much had been donated.

- **Luminati** - As part of this innovation process, we designed, developed and prototyped a facial shield mask in under 24 hours, and sold 17,000 within the first 2 weeks of production. We're extremely pleased we were able to do this and could contribute to the safety and well-being of front line staff. Three weeks later, we have produced and supplied them into a diverse range of businesses including The Pallet Network, The NHS, Cartech Community Services, Kawasaki Precision Machinery, Kernow Health East, Siam GP Surgery. Brandon Trust, Rittal, Artemis Optical, Plymouth City Bus and Aldermans tooling to name just a few! Full story - [here](#)



Other non-covid-19 news from PMG Members

£1m robot ship takes shape ahead of trailblazing Atlantic voyage

8. The following story appeared in the Plymouth Herald - *A £1million robot ship is being assembled at a submarine factory in Plymouth ready for a trailblazing voyage across the Atlantic. The Mayflower Autonomous Ship (MAS) is being worked on at M Subs Ltd factories after its hull and outriggers arrived in from a shipyard in Gdansk, Poland.*



The modular vessel was constructed and dispatched before the coronavirus crisis struck and has been safely brought to the UK in segments, arriving only just after lockdown was enforced.

It is being worked on by specialist engineers who are able to operate socially distant from each other and safely. Meanwhile, the engine has been built and its IT systems are also being developed by specialists who are able to work from home during the pandemic.

It means the MAS team is hopeful the unmanned boat can be "snapped together" and ready for sea trials in Plymouth Sound once the Covid-19 lockdown is lifted.

Full story - [here](#)

Teignbridge supplies propulsion onboard the largest aluminium OPV

9. Teignbridge contributed to the propulsion system onboard the largest aluminium OPV built in the world. Designed and built by OCEA in France, the vessel was built for the Philippines Coast Guard.

Teignbridge designed and supplied the shaft lines for the OPV, which consisted of a 205mm by 8,385mm tailshaft connected with muff couplings to a 190mm by 11,218mm intershaft. To ensure the smooth and vibration free running of the propulsion shaft line, Teignbridge engineers undertook whirling calculations to produce the lateral and axial vibration report.

Teignbridge Propellers has recently benefited from the results of a 2.5-year, UK-funded demonstration project into high efficiency propulsion systems (HEPS). The HEPS project was funded and developed as a partnership with the Energy Technologies Institute (ETI) – a public-private partnership between global energy and engineering companies and the UK government with the mission to accelerate the development of close-to-market, low carbon technologies.

During the course of the £3 million project, Teignbridge Propellers investigated three innovative areas of propeller performance improvement, targeted at the reduction of fuel and associated greenhouse gas (GHG) emissions from the large fleet of Handysize bulk carriers and product tankers, ferries, offshore service vessels and container feeders that operate in UK waters. Teignbridge said the innovations and associated learning, however, can be applied to almost all commercial, leisure and military vessels. In full - [here](#)



III Business to Business

Business Grants call to eligible businesses who have not yet applied

10. Hundreds of eligible businesses in Plymouth have not yet applied for grants to help them through the COVID-19 pandemic. We are actively looking for and contacting businesses that could benefit from the Small Business Grant Fund which offer grants of up to £10,000. In less than four weeks we've approved over 3,000 grant applications and paid out £34.5 million directly to businesses.

Now our focus is on actively contacting and searching for the businesses who haven't yet applied for the grant. **Many eligible businesses that receive Small Business Rate Relief** may not realise they are entitled to funding; so if you think you may be eligible, or know a business who may be, then please visit our Business Grant page below and contact our helpline team [Find out more here](#)

InvestPlymouth
Driving Growth in Britain's Ocean City

Would you be interested in recruiting former Flybe engineering staff?

11. *I am working under the administrators of Flybe and would welcome any contacts and job opportunities that I can share to our ex-employees on our two social media private groups. If you would be so kind to give them my contact details below, I will ensure that any opportunities that I am sent will be posted on these sites.*

Many thanks for your kind gesture, it is very much appreciated!

Paul Nethercott, People Team Trainer, The People Team

07800 630992

01392 880 950 (Ext. 5950)

Paul.Nethercott@flybe.com



Online Short Business Courses

12. Get Ahead with CMN's Business Courses! Details – [here](#) and [here](#)

NOW AVAILABLE ONLINE!

Back by popular demand, CMN's great range of Short Business Courses, tailor made to your needs.

Ask us about funding opportunities!

Bethany Allen

Cornwall Marine Network Ltd

Visit our COVID Business Support Hub for up to date information and resources and links

Maritime Business Centre, Unit 7b, Falmouth Business Park, Bickland Water Road, Falmouth TR11 4SZ www.cornwallmarine.net T: 01326 211382



Find coronavirus financial support for your business

13. Coronavirus (COVID-19) support is available to employers and the self-employed. You may be eligible for loans, tax relief and cash grants. Use this business support finder to see what support is available for you and your business - [here](#)

New free online learning platform to boost workplace skills

14. A new [online learning platform](#) to help boost the nation's skills while people are staying at home, has been launched today by Education Secretary Gavin Williamson.

Free courses are available through [The Skills Toolkit](#). The new platform gives people access to free, high-quality digital and numeracy courses to help build up their skills, progress in work and boost their job prospects.

These are the skills which are highly valued by employers and sought after in a wide range of jobs.

With more people expected to be working and studying remotely in the coming months, the platform offers a great opportunity to learn new skills to help to get ahead online and gain the knowledge we'll all need for the future. The platform also offers employees who have been furloughed an opportunity to keep up their skills development while they are at home.

Courses on offer cover a range of levels, from everyday maths and tools for using email and social media more effectively at work to more advanced training. Individuals will be able to access courses helping them to create great online content developed by the University of Leeds and the Institute of Coding, to understand the Fundamentals of Digital Marketing from Google Digital Garage and to learn how to code for data analysis from the Open University. All courses are online and flexible, so people can work through them at their own pace. Find out more information [here](#).



Upcoming webinars ...

15. [Navigating the design to manufacture journey: Scaling Manufacturing](#)

Wednesday, 29 April 2020 12:00 pm – 13:00 pm

This event will be live streamed via webcast

Overview - Lunchtime webinar programme to help businesses navigate the design to manufacture journey.

Turning an idea into a scalable, commercial product is a challenge that faces many entrepreneurs, innovators and SMEs. Developing a new product, new functionality or new customer experience can be difficult, and the design to manufacture process must be given careful consideration to ensure that development costs and timelines are managed effectively.

More - [here](#)

16. ['Business Leader's Briefing: How to lead your business through a crisis'](#)

To help support our local business community, we are holding complimentary webinars every week for CEOs, business owners and managing directors.

We will be sharing insights and practical tips to help you stay on track to reach your goals for 2020.

Our next session is taking place:

Thursday 30 April, 09:00-10:00

To register your place or for more information email: sophie.bevan@sandler.com

More information – [here](#)

17. [Financial support for small businesses during coronavirus \(COVID-19\)](#)

[Register to join](#) a free webinar hosted by the *Department for Business, Energy and Industrial Strategy* at **11am on Monday 4 May** to find out how small business can access the coronavirus business support measures that have been made available to UK businesses.

The webinar will cover:

- Eligibility for small business grants
- Applying for a loan
- Tax
- Claiming for wages through the Coronavirus Job Retention Scheme

You will have the opportunity to ask questions during the webinar.

18. **SA Partners - Business continuity planning has become critical** given the current environment, and to help organisations adapt and hopefully thrive during the weeks ahead, we will be delivering a series of free webinars where we will be talking you through some of the critical issues, but will also be available for questions through a Q&A session. More - [here](#)

We also have two certified virtual Lean Awareness courses coming up that may be of interest. The course is delivered by our experienced facilitators over two days (2 hours each day); it is supported by self-study and group discussion. Every candidate will receive 1:1 coaching support from their facilitator. I have enclosed the flyer which contains further course information below.

Available dates:

- **5 & 6 May 2020:** [White Belt- Lean Awareness](#)
- **19 & 20 May 2020:** [White Belt - Lean Awareness](#)

Costs & To Book:

- £340 plus VAT per person
- 10% discount for Onsite Host Companies
- Email: ailsa.carson@sapartners.com
- Follow link above which will take you to Eventbrite.

Providing Training/Personal Development during Furlough

I am conscious that many colleagues may be on furlough, government guidelines have said that it is OK to undertake training during furlough - so a great opportunity to provide some personal development for employees.

Please do email me if you would like to discuss this or any other virtual training.

Ailsa Carson

Partner & Programme Director - Events

M. +44 783 222 3453

ailsa.carson@sapartners.com

19. **Manufacturing sustainability: Identifying and eliminating waste**

This webinar brought to you by the *Institute for Manufacturing (IfM)* looks at how identifying and eliminating waste in your business makes business sense. Experts from research and industry will explain techniques for identifying waste using data you are already collecting and how you can get buy-in from across the business to drive the initiative forward.

Speakers: Steve Evans, Daniel Summerbell, Gary Punter.

Moderator: Ian Bamford

May 6, 2020 02:00pm

More - [here](#)

20. **Offshore Wind in the UK, China, USA, Japan and South Korea: Synergies, Opportunities and the Future**

Thursday, 14 May 2020 10:00 am – 12:00 pm

This event will be live streamed via webcast

Overview - To help UK businesses become truly global enterprises through strategic collaboration, Innovate UK launched its Global Expert Missions in October 2017

Delivered by the Knowledge Transfer Network (KTN), the Missions provide an expert-led evidence base to strengthen Innovate UK's global investment strategy: how and where it should invest to create UK business opportunities in partnerships with key economies. More - [here](#)

Others

- **Dale Carnegie – online courses - [here](#)**

Resources from past events

MAKEUK Coronavirus Job Retention Scheme webinar – 22nd April - slide pack [here](#)

This HMRC webinar provides a step-by-step guide on how to make a claim through the Coronavirus Retention Scheme, including essential information needed before you start, how to work out your claim and what happens after submitting your claim. View - [here](#)



Bank of England- Managing through uncertainty - On Monday, 20th April, our Deputy Governor for Monetary Policy Ben Broadbent and our Chief Economist Andy Haldane held a teleconference to brief some of the contacts visited by the Bank's Agents on the actions the Bank of England has taken to help firms and households manage through the uncertainty created by Covid-19 and reduce economic harm. The recording of the briefing is now available on the Bank's website at the link here:



<https://www.bankofengland.co.uk/events/2020/april/agency-network-briefing-event-april-2020>

On the call, Ben Broadbent and Andy Haldane addressed the many questions they received in advance as well as questions raised during the teleconference - for which thank you. They also highlighted how the conversations that you have held with us through this difficult time have played an important role in gathering information about developments in all sectors of the economy and feedback on our policy actions.

We would welcome further continued feedback on the economy as well as any comments you would like to provide on the teleconference. So please don't hesitate to email us directly on malindi.myers@bankofengland.co.uk

Professional Services communications received over the course of this week

21. The following communications from professional services firms and other commercial bodies have been received since the last bulletin.

- **Ashfords' Coronavirus/COVID-19 weekly bulletin** – 24/4 - [here](#)
- **BCR Assocs** – *Would you like to talk to an expert about scenario planning?* - [here](#)
- **CIPD** – *COVID-19: new expert-led resources to support you* - 24/4 - [here](#)
- **Foot Anstey/Business West - Coronavirus Job Retention Scheme Guidance Update Explained** – 20/4 – [here](#)
- **Lambert Smith Hampton** – *newsletter* – 24/4 - [here](#)
- **Pinsent Masons** 24/4 - [here](#)

Other sources of advice, articles, videos and blogs:

- *David Draffan, PCC Service Director Economic Development, Corvid 19 – Business Blog No 8 - Friday 17/4/2020* – [here](#)
- *The reason Zoom calls drain your energy* - BBC - [here](#)
- *Aerospace Suppliers Should Brace for Headwinds - As OEMs try to cut costs, check your long-term agreements for areas where you might be vulnerable.* - [here](#)
- *COVID-19 could accelerate a global shift from planes to trains* - [here](#)
- *A Shared Purpose: Leadership and Culture at COVID-19 Innovators - What traits distinguish a manufacturer that can pivot its operations quickly?* - [here](#)
- *Should I Still be Trying to Sell During the Crisis?* - [here](#)
- *COVID-19: Win the Fight, Win the Future* – BCG - [here](#)
- *Your Business's Cyber Security and COVID-19* - [here](#)

IV Requests

Virtual Careers Event - Maths Centre for Excellence at CCP

22. I'm working on a project for our maths learners at City College and partner educational organisations for a virtual careers week. We were due to hold some events in the late summer term regarding careers and I would have been inviting everyone from STEM Plymouth in, however looking at ways for this to still happen remotely this year.



If you are happy and able to get involved, could you send me the following please;

- Maximum 3 minute video clip
- Short intro including who you are and the organisation/company you work for
- Overview of your job role
- How you use your maths skills in your day to day role (for example financials, designing, creating, engineering, statistics, marketing - no matter how basic or complex be great to include this)
- If you would like to add in any additional information on apprenticeships or careers opportunities with your organisation for our students too

I will then create a collage of all the videos for our students to access.

Let me know if you need any more information, and look forward to seeing your videos! Thank you! :) I'm hoping to get this out to students by mid-May so please could you email the clips to me by 8th May.

Katie Fremlin,

Project Manager

Maths Centre for Excellence

City College Plymouth

01752 305040

mathscoe@cityplym.ac.uk

Tomorrow's Engineers Zone

23. EngineeringUK is looking for engineers to join the [Tomorrow's Engineers Zone](#). This is part-funded by EngineeringUK as part of *I'm an Engineer, Stay at home*. I'm an Engineer is a series of online STEM activities connecting students, teachers and engineers. They are running a special *Stay at home* version to help people while the coronavirus pandemic continues to restrict normal life for many of us. All that is needed is some of your time. It's free to take part, and everything happens remotely, on your computer, tablet or smartphone. You don't need to do any preparation, or even leave your house. All you have to do is answer questions from schools and students for less than an hour on careers and topics in STEM.



Here is what other engineers who have previously taken part had to say:

"I got much more out of the activity than I could have imagined. Some questions really challenged me, and made me think twice about what I do and why I do it." Chris, satellite engineer

"I'm an Engineer was an excellent opportunity to hear what kids concerns are and the areas that they are curious about." Connor, civil engineer

The online activity runs from 20th April to 20th July.

If this is something that you would like to participate in, please visit the website to find out more and sign up: <https://imanengineer.org.uk/stayathome/engineer-signup/te/>

NHS Gown Supply

24. *Sam Woolner at Exe Sails has stepped up to the challenge of producing gowns and face masks for RD&E Hospital in Exeter and is now getting additional enquiries from other SW Hospitals.*

He has arranged 150 outworkers and is currently having the correct material cut to the right shape and sizes to be sent for the outworkers to turn into the gowns.

This is the funding page he put out as a request from the RD&E for 1,100 scrubs:

https://www.gofundme.com/f/1z4453gcxc?utm_source=customer&utm_medium=copy_link&utm_campaign=m_pd+share-sheet

I was wondering if it would be good to share this link with the PMG to see if he can raise more money as he would then buy more material and get more produced – You may also know Companies who may be able to provide additional capacity (as an example his competitor in Southampton has offered to cut all the fabric free of charge).

We are trying to help him increase capacity and turn them round quicker.

Phil Halse, CEng MIET

Manufacturing Specialist

07971 597006 phil.halse@swmas.co.uk

SWMAS Ltd

Covid-19 Most Useful websites for information

Here is a selection of government; local government; employment advisory bodies and private sector business websites that can be relied on to be frequently updated with the latest Covid-19 news for employers and businesses. As you can imagine, most include duplicate material.



If you are a PMG member and you can't find what you are looking for, please contact stevegerry@dsl.pipex.com



HM Government COVID-19: support for business

<https://www.gov.uk/coronavirus/business-support>

NB: This is being updated regularly with the latest advice. It may have changed since you last looked. Subscribe to bulletins - [here](#)

Heart of the SW LEP Growth Hub

The LEP is working hard with key partners in Government, Local Authorities, Business Representative Organisations and other agencies to support businesses through the unprecedented health and economic shock we are facing due to the Covid-19 pandemic.

The Heart of the South West Growth Hub is being promoted as a single point of contact for all advice and guidance, and its website is continually update as new information comes in about the measures and support packages that are emerging from Government.



Details on specific financial packages, eligibility and processes for applying are still being developed. At the same time local and free support and assistance is being offered by local partners and we are including details and links to these schemes on the Growth Hub website.

The Growth Hub team have capacity and interim support has been put into place by LEP partners to ensure increased volumes of enquiries can be managed. Longer term capacity is also being reviewed considering the budget announcement of more funding for Growth Hubs.

Updates and communications on latest advice will also begin shortly from the Growth Hub and businesses can sign up to receive this service. In the meantime, the Growth Hub's contact details are:

Website: www.heartofswgrowthhub.co.uk/

Email: info@heartofswgrowthhub.co.uk

Tel: 03456 047 047

Covid-19 newsletter – 22/4 - <https://mailchi.mp/heartofswgrowthhub/growth-hub-newsletter-8th-april-4402643?e=b920e7bfa5>

Plymouth City Council (Invest Plymouth site) –

<https://www.visitplymouth.co.uk/invest/business-support/covid-19>

PCC are also producing a regular covid-19 newsletter

28/4 - <https://content.govdelivery.com/accounts/UKPCC/bulletins/2889ed8>



Subscription point - here: <https://www.visitplymouth.co.uk/invest/news/newsletter-link>

South Hams & West Devon district councils have their own bulletin

17/4 - <https://content.govdelivery.com/accounts/UKSWDEVON/bulletins/286c97e>

Devon County Council

<https://www.devon.gov.uk/document/coronavirus-advice-in-devon/#section-4>



24/4 update - <https://content.govdelivery.com/accounts/UKDEVONCC/bulletins/28832f4>

28/4 - <https://content.govdelivery.com/accounts/UKDEVONCC/bulletins/288d301>

Business West

Business West is the largest Chamber of Commerce in the SW. It is a not-for-profit company with 200 staff and a turnover of £10 million.

'We provide guidance & support on Coronavirus (COVID-19) for businesses, employers and employees in the region.

We're working urgently to clarify how businesses can access the new measures announced by government – and will convey this to businesses as quickly as possible through the hub'.

<https://www.businesswest.co.uk/trading-through-coronavirus>



MAKEUK



The Manufacturers' Organisation

All PMG members are eligible to become affiliate members of MAKEUK (formerly known as The Engineering Employers Federation). If you want to join contact stevegerry@dsl.pipex.com

<https://www.makeuk.org/coronavirus>

South West Business Council

In response to the challenges facing businesses around the region, SWBC has launched a COVID19 Taskforce to help mitigate the impact on businesses as far as possible. We have brought together firms of lawyers and accountants, in addition to banking, corporate real estate, PR & Communications companies and HR specialists to respond to business questions and short term requests for support. More -

<https://www.southwestbusinesscouncil.co.uk/2020/03/24/covid19-taskforce/>



ACAS



ACAS is the Advisory, Conciliation and Arbitration Service. We work with millions of employers and employees every year to improve workplace relationships. We're an independent public body that receives funding from the government.

This site is particularly strong on employment related issues including statutory sick pay.

<https://www.acas.org.uk/coronavirus>

This information is also available on the PMG website.

Credits:

The Editor of this bulletin is grateful to various news sources for stories contained either herein or in previous editions, including: The [Plymouth Herald](#) and the Financial Times.

Image credits:

HM Government x 2; Made Smarter; Meddings Engineering; MSubs; Philippines Coast Guard and City College Plymouth.

NB: Some weblinks are only accessible temporarily until the release of the next edition of this newsletter. Pl. contact the editor if you cannot access the link you require. stevegerry@dsl.pipex.com

If you want to read what some people are saying about this newsletter please see [here](#) and scroll down towards the bottom of the screen. All comments are unsolicited. Please send me your own if you wish!

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